SAN FRANCISCO AIRPORT COMMISSION



July 19, 2016

9:00 A.M.

Room 400 - City Hall #1 Dr. Carlton B. Goodlett Place (400 Van Ness Avenue) City and County of San Francisco

EDWIN M. LEE, MAYOR

COMMISSIONERS LARRY MAZZOLA President LINDA S. CRAYTON Vice President ELEANOR JOHNS RICHARD J. GUGGENHIME PETER A. STERN

> JOHN L. MARTIN Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT SAN FRANCISCO, CALIFORNIA 94128

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AIRPORT COMMISSION MEETING MINUTES July 19, 2016

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:

Hon. Larry Mazzola, President Hon. Linda S. Crayton, Vice President Hon. Eleanor Johns Hon. Peter A. Stern

Absent:

Hon. Richard J. Guggenhime

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C. ADOPTION OF MINUTES: The minutes of the regular meeting of July 5, 2016 were adopted unanimously.

No. 16-0203

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D. SPECIAL ITEMS:

Item No. 1 was moved by Commissioner Crayton and seconded by Commissioner Johns. The vote to approve was unanimous.

1. <u>Retirement Resolution for Mr. Fariborz Farahmand</u>

No. 16-0204

Resolution thanking Mr. Fariborz Farahmand for 16 years of service to the San Francisco International Airport and the City and County of San Francisco, and offering best wishes for a long and fruitful retirement.

Mr. Ivar Satero, Chief Operating Officer ... it is my pleasure to present this resolution for Fariborz Farahmand. Fariborz was a Survey Associate at the Airport for 10 years, and he has 16 years of service with the City. He supported all of our big runway programs and was the Lead Surveyor for all of the runway work over the past 10 years. He has done a tremendous job in supporting the big programs ... pavement repair, the runway safety area program. He has done tremendous work over time. One of the things I appreciate about Fariborz the most is that he took a real interest in mentoring new employees. We have a very competent surveyor team thanks to him. He truly exemplifies the Airport's core values.

Commissioner Mazzola congratulated Mr. Farahmand on his retirement.

* * *

E. ITEMS INITIATED BY COMMISSIONERS: Commissioner Johns ... I would like to welcome our new Director, Mr. Ivar Satero.

Commissioner Mazzola ... we have a nice letter from the Fire Commission thanking us for all the information and equipment that their firefighters receive at the Airport. It's a very nice letter. Please make it part of the record.

* * *

- F. ACTION ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE: Item No. 2 was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.
 - 2. <u>Award of Contract No. 10005.6 Construction Services for the Taxilanes H & M</u> <u>Realignment Project - Golden Gate Constructors, Joint Venture - \$30,205,681</u>
 - No. 16-0205 Resolution awarding Contract No. 10005.61, Construction Services for the Taxilanes H & M Realignment Project to Golden Gate Constructors, Joint Venture in the amount of \$30,205,681, and a contract duration of 305 consecutive calendar days.

Mr. Geoff Neumayr, Deputy Director, Design & Construction ... this proposed resolution awards the construction services contract for the Taxilanes H and M Realignment Project to Golden Gate Constructors, a J.V. of Gallagher & Burke, and Granite Rock in an amount of \$30.2 million and a duration of 305 consecutive calendar days. The existing taxilanes H&M are located south of Terminal 1 Boarding Area B and north of the South Field area. This project realigns existing taxilanes H and M to the south towards 101, connects both taxilanes to existing alleyway taxilanes and renames the realigned taxilanes as M1 and M2. The realigned taxilanes will provide access to and from the International Terminal Boarding Area A and Terminal 1 Boarding Area B to the airfield and will be reconstructed approximately 700 feet south of the current positions. This contract provides the services to construct new taxilanes, and the install a new perimeter security blast fence, airfield lighting, and signage.

Two bids were received. A protest was filed by one of the bidders, which staff reviewed and found to be without merit. Staff reviewed Golden Gate Constructors bid and determined that they are the lowest responsible bidder. Golden Gate Constructors bid of \$30.2 million is 14% below our Engineer's estimate. The City's Contract Monitoring Division has established a 16% LBE subcontracting goal for this contract and Golden Gate Constructors is committed to meeting this goal.

Item No. 3 was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.

3. <u>Award of Contract No. 50030.01 - Operating, Maintaining and Repairing Airport-</u> <u>Owned Passenger Boarding Bridges and Baggage Handling Systems in the</u> <u>Domestic Terminals - Vanderlande Industries, Inc. - \$5,397,000</u> No. 16-0206 Resolution awarding Professional Services Contract 50030.01 to Vanderlande Industries, Inc. to Operate, Maintain, and Repair Airport-Owned Passenger Boarding Bridges and Baggage Handling Systems in the Domestic Terminals in an amount not to exceed \$5,397,000 for a period of three years effective Oct. 1, 2016, with up to two additional one-year options exercisable at the sole discretion of the Commission.

Mr. Jeff Littlefield, Deputy Director, Operations & Security ...we are seeking award of Professional Services Contract 50030.01 to Vanderlande Industries, Inc. to operate, maintain and repair Airport-owned baggage handling systems and passenger boarding bridges. This work is currently being performed under two separate contracts, No. 8998 for the operation and maintenance of the Terminal 2 baggage handling system, and No. 9073 for all other Airport-owned common use equipment which includes baggage handling systems and passenger boarding bridges. These two contracts are currently with Siemens, Postal Parcel and Logistics, LLC and are set to expire Sept. 30, 2016. Staff believes these services, currently being performed under two separate contracts, can be administered more efficiently under a single contract. To accomplish this, staff sought and obtained Commission approval to proceed with the competitive bid process.

A three person panel consisting of two Airport Commission employees and one Project Manager from the Terminal 1 Boarding Area C Baggage Handling System Project evaluated and scored the proposals. The scores were as follows: Vanderlande Industries (417 points) with the highest score; Siemens (378.51 points); ERMC (242.55 points); and Daifuku Elite Line Services (191.86 points).

The competitive selection process is finished and staff recommends awarding the new contract to Vanderlande Industries, Inc. The Contract Monitoring Division reviewed the scope of work and waived the LBE subcontracting goal as there were no certified LBEs to perform this specialized work. Our expectation moving forward is for Vanderlande to provide safe and efficient management oversight of these critically important systems. I recommend award of this contract to Vanderlande Industries, Inc. for an initial period of three years commencing on October 1, 2016 in an amount not to exceed \$5,397,000, with two one-year options to renew exercisable at the sole discretion of this Commission.

Commissioner Mazzola ... where is this company from?

Mr. Littlefield ... I think they're based in The Netherlands. They currently support the International Terminal baggage system.

Commissioner Mazzola ... Are they at other airports?

Mr. Littlefield ... yes, it's a big company.

Commissioner Mazzola ... that's a long way to go to look for a vendor, isn't it?

Mr. Littlefield ... it's a very big company.

Mr. Neumayr ... they're one of the largest baggage handling manufacturers in the world and they do a lot of work throughout the United States, Asia .

Item No. 4 was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.

- 4. <u>Reject all Proposals for Contract No. 10071.66 Design Build Services for the</u> <u>Terminal 3 West Modernization and Boarding Area F Passenger Boarding Bridge</u> <u>Projects, and Authorization to Issue a Request for Qualifications/Proposals for</u> <u>Contract No. 10076.66, Design-Build Services for Terminal 3 Boarding Area F</u> <u>Passenger Boarding Bridge Project</u>
 - No. 16-0207 Resolution rejecting all proposals for Contract No. 10071.66, Design-Build Services for the Terminal 3 West Modernization and Boarding Area F Passenger Boarding Bridge Projects, and authorization to issue a Request for Qualifications/Proposals for Contract No. 10076.66, Design Build Services for Terminal 3 Boarding Area F Passenger Boarding Bridge Project.

Mr. Neumayr ... this proposed resolution Rejects all Proposals for the Terminal 3 West Modernization and Boarding Area F Passenger Boarding Bridge Contract and authorizes the Director to issue a separate RFQ/P for Design Build Services for the Terminal 3 Boarding Area F Passenger Boarding Bridge project only.

The Terminal 3 West Modernization and Boarding Area F Passenger Boarding Bridge projects were to include the Terminal 3 West Improvements and Boarding Area F Passenger Boarding Bridges Modernization and Improvements. These projects are intended to renovate the existing Terminal and construct an expanded Terminal area which will upgrade seismic performance, improve passenger flow, enhance the passenger experience, and add flexibility to aircraft gates and replace passenger boarding bridges at Boarding Area F.

Three proposals were received in response to this RFQ/P from the following firms: Turner Construction; Skanska McCarthy, J.V.; Austin Commercial/ Webcor, J.V. A selection panel was convened to score and evaluate the proposals and oral interviews. The Skanska McCarthy, J.V. was determined to be the highest ranked team. Turner Construction Company, the second ranked firm, submitted a protest alleging a conflict of interest of one of the panel members. Without considering the merits of the protest staff elected, with the concurrence of all proposers, to rescore the proposals. A second selection panel was convened to score and evaluate the proposals and oral interviews. Turner was determined to be the highest ranked team in the second evaluation. The Skanska McCarthy, J.V. submitted a protest alleging bias in the selection process. Staff reviewed the protest and in consultation with the City Attorney's Office determined that it was in the Airport's best interest to reject all proposals and issue two separate RFQs/Ps ... one for the Terminal 3 Boarding Area F Passenger Boarding Bridge, and the other for the Terminal 3 West program. Issuing two RFQs/Ps will create more contracting opportunities as well as accommodate the Boarding Area F Passenger Bridges delivery schedule to meet our current gate capacity demands.

This resolution seeks your approval to authorize the Director to issue a single RFQ/P for design build services for the Terminal 3 Boarding Area F Passenger Bridge project only. Staff will return at a later date to seek approval to issue a RFQ/P for the design build services for the Terminal 3 West Modernization project. The estimated value for the Boarding Area F Passenger Boarding Bridge Project is \$28.6 million, with a duration of approximately 36 months. We are working with the City's Contracting department to develop the local business enterprise subcontracting participation requirements for this design build contract.

Commissioner Crayton ... why did you decide to break up the contract?

Mr. Neumayr ... our biggest concern is the critical path of the Boarding Area F gates because we need to meet the demand by the end of next summer. Since it's a smaller project, we think we can get through the procurement process a lot faster and get the project started. That will buy us time because that project needs to finish to start construction of the Terminal 3 West program. That will buy us time so we can create the separation and actually rethink through our selection process on the larger project, which will be much more competitive because of the size of the project. And we will be crystal clear to make sure that we don't interrupt the projects and are able maintain schedule on both of them. Rejecting all proposals will also allow us to control our destiny so that we don't have to weigh into the legal part of the protest period. It allows us to move on and go through about a three month selection process and get the Boarding Area started.

Commissioner Crayton ... why didn't we separate them, knowing that we have this deadline? I thank you for your explanation and the fact that we were able to split it out and bid the larger contract at another time. Is there a listing that shows how many awards certain people are getting, like Webcor and Turner, for example, so that we know the ones that have always gotten all of these contracts.

Mr. Neumayr ... I will prepare that list for you, Commissioner.

Commissioner Crayton ... and also working within minority contracts so that they also have an opportunity to participate.

Mr. Neumayr ... I will provide both.

Commissioner Stern ... by taking this new approach and breaking up the RFQ/P, do you think it's going to alleviate the issues? Are we going to come to a conclusion on what the problems are?

Mr. Neumayr ... I'm positive we would be able to. Originally, I thought that it was a good idea to have these two projects because they were so close to each other. Now, as it turns out, we probably should have gone with this process from the very beginning. I will consider this a lesson learned.

Commissioner Crayton ... it happens to all of us.

Commissioner Mazzola ... the protest is about a panel member?

Mr. Neumayr ... yes, on both.

Commissioner Mazzola ... didn't we have a protest about a panel member at the last meeting?

Mr. Neumayr ... we did.

Commissioner Mazzola a trend is starting here. What do you think's going on?

Mr. Satero ... I think both of these panel member issues were on this contract.

Mr. Neumayr ... there was one on Industrial Waste

Mr. Satero ... we need to do more process in vetting panel members. We had two panel member issues on this one contract. On the Industrial Waste project we had two folks from the same agency. We've changed that and will no longer have two members of a selection committee from the same agency. But, we'll review this entire process.

Commissioner Mazzola ... if they're starting to complain about how you pick your panel members, we ought to look at that also.

Mr. Neumayr ... I think part of this is the fact that since we've entered into a qualifications-based selection process versus low bid, it might create just another avenue for people to question the process a bit. It's going to force us to be really careful in how we do it. We also want to make sure that we are very careful in formalizing scores and being very thoughtful about that process.

Commissioner Crayton ... I read through it and I saw that this particular person did not work for the Airport Commission but worked for another airline. He had previously worked for one of the people being considered. Do we check that information out? How would we have known that? Who should of known that?

Mr. Neumayr ... we do look for a conflict of interest in the panel. That would not deem itself to be a conflict because it was so long ago in such a short period.

Commissioner Crayton ... but for me it does. Highest level of integrity.

Mr. Neumayr there's practicality and integrity, and we are fully aware of that.

Commissioner Stern ... after your review, will you brief us on the new process?

* * *

G. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Commissioner Johns ... I'd like to make a general comment on the Consent Calendar. I've spoken with Ivar Satero, our new Director about this and I feel, especially on items with huge dollar amounts, that they should be on the regular calendar so that we have a presentation.

Commissioner Mazzola ... are you going to try to put a dollar limit for Consent?

Mr. Satero ... yes sir. I will do a better job of which items make Consent. Dollar value, sensitive issues, I'll make sure that those are included in the regular calendar.

Commissioner Crayton ... I brought this up at the last Commission meeting when John was here regarding the Consent Calendar. I think there needs to be some sort of a policy put together working with this wonderful young lady, sitting next to you so that we can agree upon that. I think it's important because it's prudent to our ability to take care of business. I don't want to be in a hole that we can't get out of. We need to look at that and we need options. We need to know in advance of unusual occurrences that will be on the Consent Calendar. Let's try to work on a policy. I think it's the best way to do it.

Mr. Satero ... we'll do that, Commissioner.

The Consent Calendar, Item Nos. 5 through 12, was moved by Commissioner Crayton and seconded by Commissioner Stern. The vote to approve was unanimous.

- 5. <u>Modification No. 4 to Contract No. 10003.71 Construction Manager/General</u> <u>Contractor Services for the Interim Boarding Area B and Security Checkpoint</u> <u>Project - Turner Construction Company - \$11,446,805</u>
 - No. 16-0208 Resolution approving Modification No. 4 to Contract 10003.71, Construction Manager/General Contractor Services for the Interim Boarding Area B and Security Screening Checkpoint Project with Turner Construction Co., in an amount of \$11,446,805 for a new contract amount not to exceed \$111,446,805 and with a new total contract duration of 775 days.
- 6. <u>Modification No. 3 (Annual Renewal) to Professional Services Contract 10401.41 -</u> <u>Project Management Support Services for the Airport's Capital Improvement</u> <u>Program - CIP Partners, JV - \$6,138,000</u>
 - No. 16-0209Resolution approving Modification No. 3 (Annual
Renewal) to Professional Services Contract No.
10401.41, Program Management Support Services
for the Airport's Capital Improvement Program with
CIP Partners JV, in an amount not to exceed
\$6,138,000 for a new contract amount not to exceed
\$8,925,600 for services through October 31, 2017.
- 7. Modification No. 3 (Annual Renewal) to Professional Services Contract No.

<u>10511.41 - Program Management Support Services for the Airport Security</u> Infrastructure Program - Faith Group, LLC - \$2,989,142

No. 16-0210 Resolution approving Modification No. 3 (Annual Renewal) to Professional Services Contract No. 10511.41, Program Management Support Services for the Airport Security Infrastructure Program with Faith Group LLC in an amount not to exceed \$2,989,142 with a new contract amount of \$5,660,142 for services through October 15, 2017.

- 8. <u>Award Contract No. 50058 Replace, Maintain and Repair the Airport Water</u> <u>Perimeter Security Zone Buoy System - Underwater Resources, Inc. - \$300,000</u>
 - No. 16-0211 Resolution awarding Professional Services Contract No. 50058 to Underwater Resources, Inc. to replace, maintain and repair the Airport Water Perimeter Security Buoy System in an amount not to exceed \$300,000 for a period of three years effective August 1, 2016 with one two-year renewal option exercisable at the sole discretion of the Commission.
- 9. <u>Reject all Proposals for Contract No. 11151 and Issue a Revised Request for</u> <u>Proposals for Contract No. 11151.01, Ground Based Radar Water Perimeter</u> <u>Intrusion Detection System</u>
 - No. 16-0212 Resolution rejecting all proposals for Contract No. 11151 and requesting authorization to issue a revised RFP for Contract 11151.01, Ground Based Radar Water Perimeter Intrusion Detection System.
- 10. Determination to Proceed with and Authorization to Call for Bids for Contract No. 8981 - Construction Services for the Runway 10R-28L Overlay and Reconstruction and Taxiways F2 and S Project

No. 16-0213 Resolution determining to proceed with and approving the scope, budget, and schedule for Contract 8981, Construction Services for the Runway 10R-28L Overlay and Reconstruction and Taxiways F2 and S Project, and authorizing the Director to call for bids.

This action constitutes the Approval Action for the Project pursuant to Section 31.04(h) of the San Francisco Administrative Code.

Commissioner Johns ... This \$25 million item approves the scope of work, budget,

and schedule. I think this has Federal funding, but still I feel that some of these items that are on Consent should be presented to us on the regular calendar.

Mr. Neumayr ... this project was actually designed by our in-house Engineering staff. It addresses specific changes that have occurred in the regulation given to us by the FAA. as well as make some to the runways. It is a Federally funded project. This will be a low bid project so it will be advertised. Once we receive and evaluate the bids, we will return to you for award.

11. <u>Exercise the Two-Year Option to Extend Under Hudson News Company's</u> <u>Terminal 1 Boarding Area C Lease No. 09-0093</u>

No. 16-0214 Resolution exercising the sole two-year option to extend under Hudson News Company's Terminal 1 Boarding Area C Lease No. 09-0093, for an option term of April 23, 2017 through April 22, 2019.

12. <u>Authorization to Accept Proposals for the Terminal 3 Boarding Area F and</u> <u>Terminal 1 Boarding Area C Food and Beverage Concession Leases</u>

No. 16-0215 Resolution approving the revised lease specifications and proposal requirements, and authorizing staff to accept proposals for Terminal 3 Boarding Area F and Terminal 1 Boarding Area C Food and Beverage Concession Leases.

* * *

H. NEW BUSINESS:

Discussion only. This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to two (2) minutes. Please fill out a "Request to Speak" form located on the table next to the speaker's microphone and submit it to the Commission Secretary.

Ms. Silvia Johnson ... Unintelligible comments someone tried to run me over yesterday and I made all these reports and this police officer ... So, I had to ask someone ... security to escort me around 'cause I've been turned down many times in courtrooms. And I think this is where our issues need to be taken cared of.

Commissioner Mazzola ... thank you for your comments. Please please fill out a card.

Commissioner Crayton ... Again, I want to thank our new Airport Director, Ivar Satero, for his first meeting. Even though we asked him a lot of necessary questions, I thank him and I'm looking forward to working with you. When is your official first day?

Mr. Satero ... this Thursday, Commissioner.

Mr. B.J. Fatemi ... I'm from South and East Bay Airport Shuttle. We have been serving San Francisco Airport for the past 29 years. Next month San Francisco Airport is going to have a Request for Proposal to have three shuttle companies, big shuttle companies, servicing the Airport and the other four remaining companies are going to be forced out. And we have been all together between the four companies, we have been servicing the San Francisco Airport for a total of over 100 years. How could they do that? I have no understanding. We try to join. The bigger companies, they said no we can't. So, we are smaller companies. We are trying to make it. We are legacy companies that we have been servicing at San Francisco Airport and we even proposed to combine all four companies together. San Francisco Airport said no it's not possible.

Commissioner Mazzola ... we can't get into debate with you because this is New Business, but you can make your statement for the record and we appreciate it.

Mr. Fatemi ... They're going to come in August and do the Request for Proposal ...

Commissioner Mazzola ... I suggest you speak with someone at the Airport. This has been going on for a while now. It's not brand new. Have you spoken with anyone?

Mr. Fatemi ... they're not very accommodating.

Commissioner Mazzola ... this is a wrong venue for us. We can't do that here.

Mr. Fatemi ... we have been trying to talk to them and they said no, we have no ...

Commissioner Mazzola ... well, you've put that on the record. I can't get into a debate with you.

Mr. Fatemi ... alright.

Mr. Majed Dajani ... I'm almost the same. I'm owner of Quake City Shuttle. I'm here to try to stop this RFP because they're putting four businesses out of business. The other big company is really big. They're not going to take us. Whether they were going to take us like a driver. They don't want to take us even like a partner or even a small percentage. This is unfair. We've been in the business for a long time. Now, that's it...

Commissioner Mazzola ... thank you for putting that in the record.

* * *

I. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

J. CLOSED SESSION:

There are no planned agenda items for a Closed Session for the current meeting.

In the event of any urgent matter requiring immediate action which has come to the attention of the Airport Commission after the agenda was issued and which is an item

appropriately addressed in Closed Session, the Airport Commission may discuss and vote whether to conduct a Closed Session under Brown Act (California Government Code Sections 54954.2(b)(2) and 54954.5) and Sunshine Ordinance (San Francisco Administrative Code Section 67.11).

If the Airport Commission enters Closed Session under such circumstances, the Airport Commission will discuss and vote whether to disclose action taken or discussions held in Closed Session under the Brown Act (California Government Code Section 54957.1) and Sunshine Ordinance (San Francisco Administrative Code Section 67.12).

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K. ADJOURNMENT:

There being no further calendar business before the Commission, the meeting adjourned at 9:30 AM.

(Original signed by: Jean Caramatti) Jean Caramatti Airport Commission Secretary

FIRE COMMISSION City and County of San Francisco

Edwin M. Lee, Mayor

Francee Covington, President Ken Cleaveland, Vice President Stephen A. Nakajo, Commissioner Michael Hardeman, Commissioner



698 Second Street San Francisco, CA 94107 Telephone 415.558.3451 Fax 415.558.3413 Maureen Conefrey, *Secretary*

July 18, 2016

San Francisco Airport Commission San Francisco International Airport P.O. Box 8097 San Francisco, CA 94128-8097

Dear Distinguished Members of the San Francisco Airport Commission:

The San Francisco Fire Commission would like to thank you for your continued support of the San Francisco Fire Department in providing a wealth of resources to the Department's Airport Division. It allows our members the opportunity to have the most current and state of the art equipment and to continue to provide safe, reliable and effective service to residents and visitors in San Francisco. We are forever grateful for you generosity.

Please do not hesitate to contact me if you have any questions.

Sincerely.

Francee Covington President, San Francisco Fire Commission

Cc: Fire Commissioners Chief Joanne Hayes-White